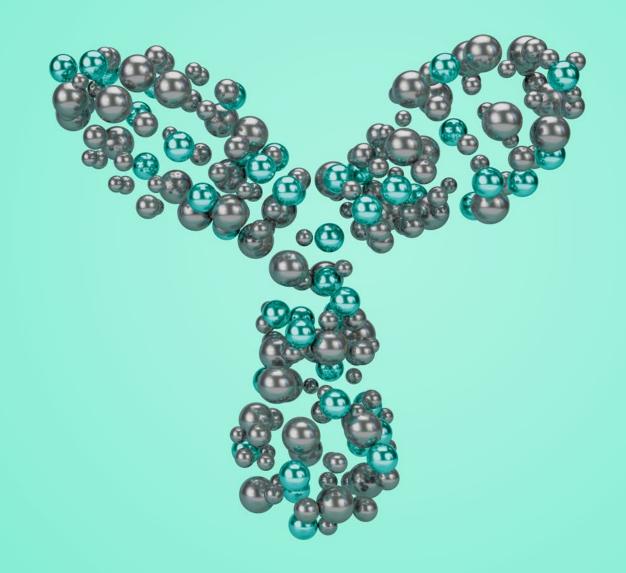


Working to Transform the Future of Cancer Treatment

Investor Presentation



Forward looking statement

This presentation contains forward looking statements. The words "believe", "expect", "anticipate", "intend" and "plan" and similar expressions identify forward looking statements. All statements other than statements of historical facts included in this presentation, including, without limitation, those regarding our financial position, business strategy, plans and objectives of management for future operations (including development plans and objectives relating to our products), are forward looking statements. Such forward looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. The important factors that could cause our actual results, performance or achievements to differ materially from those in the forward looking statements include, among others, risks associated with product discovery and development, uncertainties related to the

outcome of clinical trials, slower than expected rates of patient recruitment, unforeseen safety issues resulting from the administration of our products in patients, uncertainties related to product manufacturing, the lack of market acceptance of our products, our inability to manage growth, the competitive environment in relation to our business area and markets, our inability to attract and retain suitably qualified personnel, the unenforceability or lack of protection of our patents and proprietary rights, our relationships with affiliated entities, changes and developments in technology which may render our products obsolete, and other factors. Further, certain forward looking statements are based upon assumptions of future events which may not prove to be accurate. The forward looking statements in this document speak only as at the date of this presentation. Genmab does not undertake any obligation to update or revise forward looking statements in this presentation nor to confirm such statements to reflect subsequent events or circumstances after the date made or in relation to actual results, unless required by law.



Towards 2030:

Evolving Into a Fully Integrated Biotech Innovation Powerhouse



Core Purpose

Our unstoppable team will improve the lives of patients through innovative and differentiated antibody therapeutics.

Our Strategy

- ✓ Focus on core competence
- ✓ Turn science into medicine
- ✓ Build a profitable & successful biotech

Vision

By 2030, our KYSO antibody medicines are fundamentally transforming the lives of people with cancer and other serious diseases.



Well Positioned for Growth Gennal Ge



Consistent and solid track record



Experienced worldclass team



Innovative proprietary technologies and first-in-class / best-inclass pipeline



Partnerships with innovators and industry leaders



Strong financials to invest in growth opportunities





- √ 40 Cumulative INDs since 1999
- ✓ Innovative clinical pipeline: 9 Genmab owned ≥50%
- ✓ 6 approved medicines based on Genmab's innovation and antibody expertise
- ✓ First medicine on the market: Tivdak[®] (tisotumab vedotin-tftv), co-promoting with Seagen in U.S.

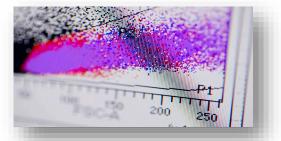
- ✓ Growing recurring revenue
- ✓ Sustainably profitable with cash position of ~USD 3B
- ✓ Investing in our capabilities
- ✓ Experienced, international leadership team

The Genmab Model



Deep insight into antibody biology & disease targets

- Solid tumors
- B-cell NHL
- Multiple Myeloma



Proprietary technologies enable us to build a world-class pipeline

- DuoBody[®]
- HexaBody[®]
- DuoHexaBody[®]
- HexElect[®]



Match in-house expertise with strategic partnerships

- Discovery / academic collaborations
- Technology collaborations
- Product partnerships& collaborations



Strong pipeline of potential 1st-in-class / best-in-class products

- Tisotumab vedotin
- Epcoritamab
- DuoBody-PD-L1x4-1BB
- DuoBody-CD40x4-1BB
- DuoHexaBody-CD37
- HexaBody-CD38
- DuoBody-CD3xB7H4
- HexaBody-CD27



Innovative Clinical Pipeline: Genmab Proprietary* and Partnered Products - Most Advanced Development Phase

Early Clinical Phase 2 **Development** Phase 3 Approved[‡] **DuoHexaBody-CD37** DuoBody-PD-L1x4-1BB² Epcoritamab³ Tisotumab vedotin (Tivdak)4 Genmab DuoBody-CD40x4-1BB² (Ph 2a) HexaBody-CD38¹ owned DuoBody-CD3xB7H4 products ≥50% HexaBody-CD27² GEN1056 (BNT322)² ≥Ph 2 Talquetamab⁵ Daratumumab (DARZALEX®)5 Multiple early-stage Camidanlumab tesirine⁶ **Products** programs in PRV-0157 Inclacumab9 Amivantamab (RYBREVANT®)5 owned by 3rd development party, created Lu AF824228 Mim8¹⁰ Teclistamab (TECVYLI®)5 by Genmab or Ofatumumab (Kesimpta®)¹¹ incorporating Teprotumumab (TEPEZZA®)12 Genmab's innovation



^{*}Products where Genmab has ownership of at least 50%

[‡]See local prescribing information for full indications / safety information

¹Genmab is developing HexaBody-CD38 in an exclusive worldwide license and option agreement with Janssen; ²Co-development with BioNTech; ³Co-development with AbbVie; ⁴Co-development with Seagen; ⁵Development by Janssen; ⁵Development by ADC Therapeutics; ¹Development by Provention Bio; ⁵Development by Lundbeck; ⁵Development by Global Blood Therapeutics; ¹Development by Novo Nordisk; ¹¹Development by Novartis; ¹²Development by Horizon Therapeutics

Investing in the Breadth & Depth of our Pipeline

R&D Engine



DuoBody technology



HexaBody technology

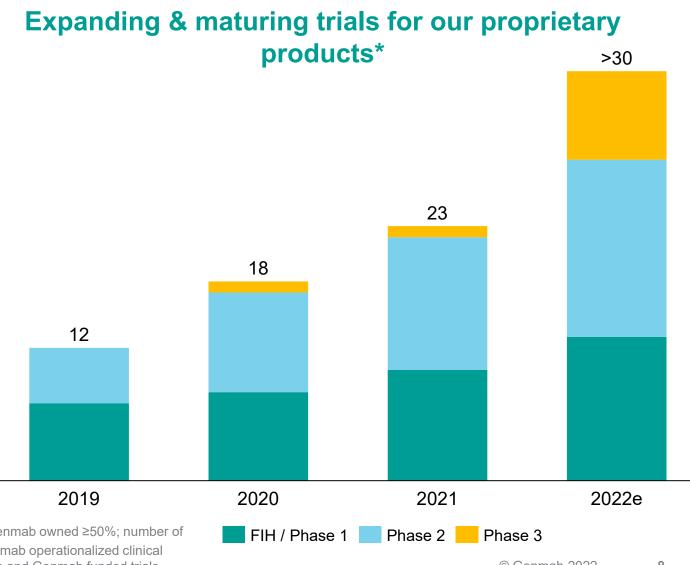


DuoHexaBody technology



HexElect technology





Genmab owned ≥50%; number of Genmab operationalized clinical trials and Genmab funded trials operationalized by partners. 2022 is estimated.

© Genmab 2022

First Genmab Approved Therapy: Tivdak (tisotumab vedotin-tftv) in Collaboration with Seagen

- U.S FDA accelerated approval: recurrent or metastatic cervical cancer with disease progression on or after chemotherapy*
- First and only approved ADC for treatment in this patient population
- First Genmab-owned therapy to receive regulatory approval
- Pursuing potential in early lines of Cervical Cancer and in other solid tumors





Epcoritamab (DuoBody-CD3xCD20) in Collaboration with AbbVie

Single-agent epcoritamab demonstrated manageable safety profile, substantial antitumor activity in patients with heavily pretreated B-cell NHL in first-in-human Phase 1/2 trial¹

Investigational bispecific antibody delivered as an off the shelf, rapid, subcutaneous injection, studied in B-NHL^{2,3}

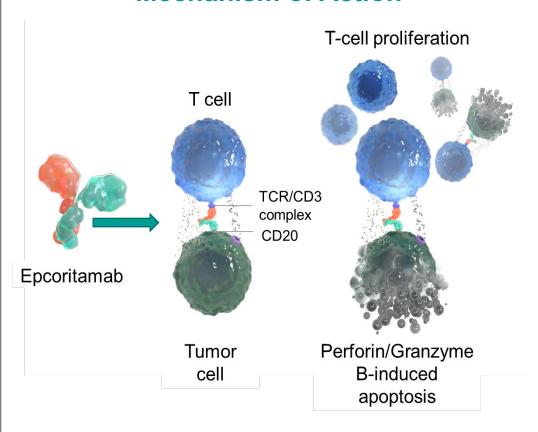
BLA submitted to U.S. FDA for R/R LBCL & MAA submitted to EMA for R/R DLBCL

TCR, T-cell receptor.

1. Hutchings M, et al. *Lancet*. 2021;398:1157-69. 2. Engelberts PJ, et al. *EBioMedicine*. 2020;52:102625. 3. van der Horst HJ, et al. *Blood Cancer J*. 2021;11:38.



Mechanism of Action



Broad and Comprehensive Epcoritamab Development Plan

Stu	dy	Ph	ase

B-NHL Type	Intervention	Preclinical	1	1/2	2	3
DLBCL, FL, MCL and other histologies						
Front-line						
DLBCL	Epcoritamab + R-CHOP	EPCORE NHL-2 (Ph 1b/2)			
	Epcoritamab + pola-R-CHOP	EPCORE NHL-5 (Ph 1b/2)			
FL	Epcoritamab + BR	EPCORE NHL-2 (Ph 1b/2)			
Relapsed or refractory						
B-NHL (DLBCL, FL, MCL)	Epcoritamab monotherapy	EPCORE NHL-1 (Ph 1/2)			
ASCT eligible DLBCL	Epcoritamab + R-DHAX/C	EPCORE NHL-2 (Ph 1b/2)			
DLBCL	Epcoritamab + GemOx	EPCORE NHL-2 (Ph 1b/2)			
	Epcoritamab + lenalidomide	EPCORE NHL-5 (Ph 1b/2)			
	Epcoritamab + lenalidomide + ibrutinib	EPCORE NHL-5 (Ph 1b/2)			
	Epcoritamab vs SOC	EPCORE DLBCL	1 (Ph 3)			
FL	Epcoritamab + R²	EPCORE NHL-2 (Ph 1b/2)			
	Epcoritamab + R ²	EPCORE FL-1 (PI	1 3)			
B-NHL (Japanese patients)	Epcoritamab monotherapy	EPCORE NHL-3 (Ph 1/2)			
CLL						
Relapsed or refractory & Richter's Syndrome	Epcoritamab monotherapy	EPCORE CLL-1 (I	Ph 1b)			



DuoBody-PD-L1x4-1BB (GEN1046/BNT311) – in solid tumors

- First-in-class, bispecific next generation checkpoint immunotherapy
- Designed to elicit anti-tumor immune response by simultaneous and complementary blockade of PD-L1 on tumor cells and conditional 4-1BB stimulation on T cells and NK cells
- Encouraging clinical activity & manageable safety during dose escalation in Phase 1/2a trial in advanced solid tumors¹
- Phase 2 trial in combination with pembrolizumab in recurrent NSCLC, and several expansion cohorts ongoing in other solid tumors

DuoBody-CD40x4-1BB (GEN1042/BNT312) – in solid tumors

- First-in-class bispecific next generation immunotherapy
- Designed to conditionally activate both CD40-expressing antigenpresenting cells (APC) and 4-1BB-expressing T cells
- Encouraging clinical activity & manageable safety during dose escalation in Phase 1/2a trial in advanced solid tumors²

For Investor audience only. Not for public information or use. Not for promotional use

 Expansion cohorts, including combination therapy with pembrolizumab and chemotherapy, currently enrolling





HexaBody-CD27 (GEN1053/BNT313)

- Incorporates proprietary
 HexaBody technology
- FiH study currently recruiting
- 50:50 co-development with BioNTech

DuoHexaBody-CD37 (GEN3009)



- Combination of DuoBody & HexaBody platforms
- Novel target for hematological malignancies
- Unique MoA
- Dose escalation ongoing
 - Arm in combo w/ epcoritamab

HexaBody-CD38 (GEN3014)



- Incorporates proprietary
 HexaBody technology
- Highly promising data in pre-clinical models for MM, DLBCL & AML
- Could potentially add to and broaden
 DARZALEX franchise
- Preliminary dose escalation data, ASH 2022
- Developing in exclusive worldwide license and option agreement with Janssen

DuoBody-CD3xB7H4 (GEN1047)



- Incorporates proprietary
 DuoBody technology
- In preclinical studies, induced T-cell mediated cytotoxicity of B7H4positive tumor cells
- Potential in solid cancer indications known to express B7H4
- Dose escalation ongoing







Research

Track record of success and investing for tomorrow

- State-of-the-art facilities
- Novel technologies and formats
- External innovation



Development

Scaling up to expand from early to late stage

- Clinical development & operations
- Disease area expertise
- Medical Affairs, Translational Research, Safety and Regulatory



Commercialization

Evolving into end-to-end, fully integrated biotech

- Experienced team in place
- Focused on U.S. and Japan
- First successful launch: Tivdak

Enabling functions to support growth & manage risk

Data Sciences to drive insights



Approved Antibody Therapeutics Incorporating Genmab's Innovation



Developed & commercialized by Janssen

Redefining Treatment of Multiple Myeloma (MM)*



Developed & commercialized by Novartis

Approved in U.S., EU & Japan in relapsing multiple sclerosis (RMS)*



Developed and commercialized by Horizon Therapeutics



Approved in U.S. in thyroid eye disease (TED)*

Medicines Incorporating Genmab's DuoBody Technology



Developed & commercialized by Janssen

Approved in U.S. & EU for patients with locally advanced or metastatic NSCLC with EGFR Exon 20 insertion mutations*



Developed & commercialized by Janssen

Approved in U.S. & EU for patients with relapsed and refractory MM*

2022 Guidance

Recurring Revenue Growth and Focused Investments

Key Figures (DKKM)	Guidance	~USDM
Revenue	13,500 – 14,500	1,875 – 2,014
Operating Expenses	(8,000) – (8,400)	(1,111) – (1,167)
Operating Profit	5,100 – 6,500	708 – 903

DARZALEX royalties of ~DKK 10.0B to ~DKK 10.3B to drive significant 69%* growth in recurring revenue

Operating expenses driven by expanding and accelerating our clinical pipeline and investing in accelerated epcoritamab launch readiness activities

Significant underlying profitability



Key 2022 Priorities: Expanding and Advancing Differentiated Product Pipeline towards the Market

Priority	✓	Targeted Milestones
Broad and rapid development of late- stage clinical pipeline and further build US country organization		 Epcoritamab¹ Expand clinical development program with multiple Phase 3 trials initiated and submission of first BLA (subject to supportive FDA feedback)
		 Tivdak² Establish Tivdak as a clear choice for 2L+ r/m Cervical Cancer patients Broaden clinical development program including Phase 2 evaluation of combination therapy in earlier line treatment for cervical cancer and other solid tumors
Growth and development of differentiated early-stage product candidates		 DuoBody-PD-L1x4-1BB³ & DuoBody-CD40x4-1BB³ Data from clinical expansion cohorts to progress to next steps
		Expand and advance proprietary clinical product portfolio
Further scale organization aligned with growing product portfolio and brand needs		Further scale organization aligned with differentiated antibody product portfolio growth and future launches
		Use solid financial base to grow and broaden antibody product and technology portfolio

Genmab



Clear Vision & Focused Strategy





Genmab Today

- √ 1 approved medicine
- ✓ 1 potential near-term
 Genmab product launch
- ✓ Strong rationale to invest
- ✓ Focused and disciplined



Our Future

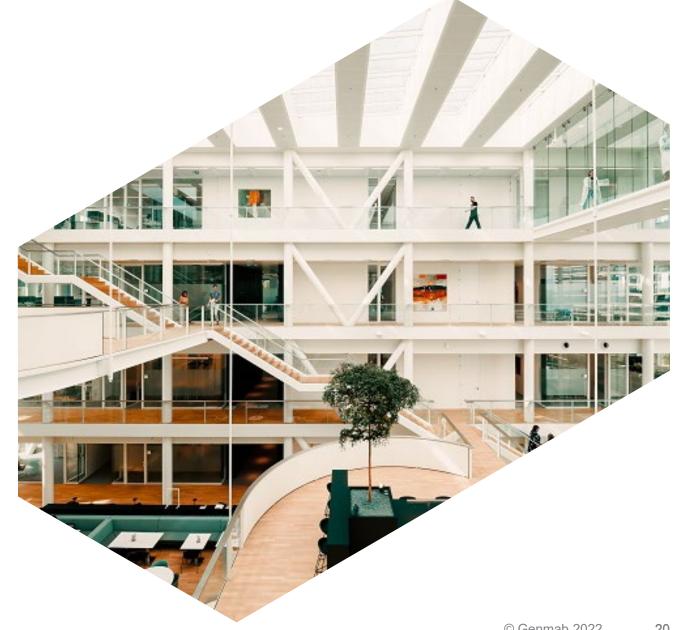
 ✓ Fully-integrated biotech innovation powerhouse

Appendix



A Leading International Biotech With Large Free Float

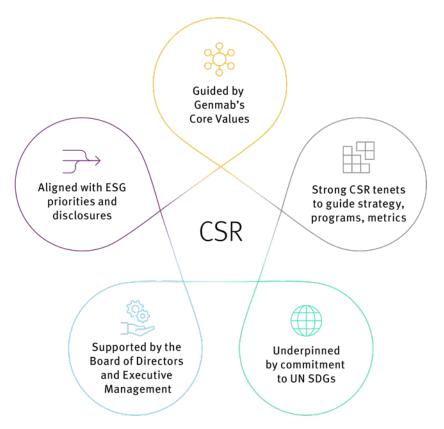
- Ordinary shares: Nasdaq Copenhagen, DK
- ADSs: Nasdaq Global Select USA
- Shares world-wide incl: US, DK, NL, UK
- Market Cap:
 - ~ DKK 192bn
 - ~ USD 236bn
- Shares outstanding: ~66M





Our Approach to Corporate Social Responsibility (CSR)

Genmab is committed to being a socially responsible and sustainable biotechnology company. Our commitment to CSR is anchored in our company's purpose, values and vision. Being socially responsible is fundamental to the way we do business.



The Board of Directors and Senior Leadership at Genmab are committed to Genmab's business-driven CSR strategy, which focuses on four main areas:

- Science-Driven Health Innovations for Patients
- Employee Well-Being and Vitality
- Ethics and Transparency
- Environmental and Community Sustainability



Innovation Powerhouse: Cutting Edge Proprietary Technologies

Technology		Principle	Applications
DuoBody	8	Bispecific antibodies	Dual targeting
HexaBody	90000 90000	Target-mediated enhanced hexamerization	Enhanced potency
DuoHexaBody	2000 2000 2000 2000	Bispecific antibodies with target- mediated enhanced hexamerization	Dual targeting + enhanced potency
HexElect		Two co-dependent antibodies with target-mediated enhanced hexamerization	Dual targeting + enhanced potency & selectivity



Innovative Pipeline: Genmab's Proprietary¹ Products

Product	Target	Developed By	veloped By Disease Indications			Most Advanced Development Phase							
				Preclinical	1	1/2	2	3	Approved				
Tivdak (tisotumab vedotin-tftv)	TF	Co-development Genmab / Seagen	Cervical cancer ²						✓				
Tisotumab vedotin			Solid tumors										
Epcoritamab	CD3, CD20	Co-development	Relapsed/refractory diffuse large B-cell lymphoma (DLBCL)						BLA Submitted				
	020, 0220	Genmab / AbbVie	Relapsed/refractory follicular lymphoma (FL) (combo)										
			B-cell non-Hodgkin lymphoma (NHL)	••••			••••••						
			B-cell NHL (combo)										
			Relapsed/refractory chronic lymphocytic leukemia (CLL) & Richter's Syndrome										
			Indolent NHL, pediatric patients										
DuoBody-PD-L1x4-1BB (GEN1046/BNT311)	PD-L1, 4-1BB	Co-development Genmab / BioNTech	Non-small cell lung cancer (NSCLC)										
,			Solid tumors										
DuoBody-CD40x4-1BB (GEN1042/BNT312)	CD40, 4-1BB	Co-development Genmab / BioNTech	Solid tumors										
DuoHexaBody-CD37 (GEN3009)	CD37	Co-development Genmab / AbbVie ³	Hematologic malignancies										
HexaBody-CD38 (GEN3014)	CD38	Genmab ⁴	Hematologic malignancies										
DuoBody-CD3xB7H4 (GEN1047)	CD3, B7H4	Genmab	Solid tumors										
HexaBody-CD27 (GEN1053/BNT313)	CD27	Co-development Genmab / BioNTech	Solid tumors										
GEN1056 (BNT322)	Undisclosed	Co-development Genmab / BioNTech	Solid tumors										

Approved Medicines Incorporating Genmab Innovation

Discovered and/or Developed & Marketed By	Disease Indications	ons Most Advanced Development Phase					
		Preclinical	1	1/2	2	3	Approved
Janssen (Tiered royalties to Genmab on net global sales)	Multiple myeloma*						✓
	AL Amyloidosis*						√
	Non-MM blood cancers						
Novartis (Royalties to Genmab on net global sales)	Relapsing multiple sclerosis*						✓
Horizon Therapeutics (under sublicense from Roche, royalties to Genmab on net global sales)	Thyroid eye disease*						✓
Janssen (Royalties to Genmab on net sales)	Non-small cell lung cancer*						✓
	Advanced or metastatic gastric or esophageal cancer						
Janssen (Royalties to Genmab on net sales)	Relapsed and refractory multiple myeloma*						✓
	Janssen (Tiered royalties to Genmab on net global sales) Novartis (Royalties to Genmab on net global sales) Horizon Therapeutics (under sublicense from Roche, royalties to Genmab on net global sales) Janssen (Royalties to Genmab on net sales) Janssen (Royalties to Genmab on net sales)	Janssen (Tiered royalties to Genmab on net global sales) AL Amyloidosis* Non-MM blood cancers Novartis (Royalties to Genmab on net global sales) Horizon Therapeutics (under sublicense from Roche, royalties to Genmab on net global sales) Janssen (Royalties to Genmab on net sales) Non-small cell lung cancer* Advanced or metastatic gastric or esophageal cancer Janssen (Royalties to Genmab on Relapsed and refractory multiple myeloma*	Marketed By Preclinical Janssen (Tiered royalties to Genmab on net global sales) AL Amyloidosis* Non-MM blood cancers Novartis (Royalties to Genmab on net global sales) Horizon Therapeutics (under sublicense from Roche, royalties to Genmab on net global sales) Janssen (Royalties to Genmab on net sales) Non-small cell lung cancer* Advanced or metastatic gastric or esophageal cancer Janssen (Royalties to Genmab on Relapsed and refractory multiple myeloma*	Marketed By Preclinical Janssen (Tiered royalties to Genmab on net global sales) AL Amyloidosis* Non-MM blood cancers Novartis (Royalties to Genmab on net global sales) Thyroid eye disease* Janssen (Royalties to Genmab on net global sales) Janssen (Royalties to Genmab on net global sales) Advanced or metastatic gastric or esophageal cancer Janssen (Royalties to Genmab on Relapsed and refractory multiple myeloma*	Marketed By Preclinical 1 1/2	Marketed By Preclinical 1 1/2 2 Janssen (Tiered royalties to Genmab on net global sales) Multiple myeloma* AL Amyloidosis* Non-MM blood cancers Novartis (Royalties to Genmab on net global sales) Thyroid eye disease* Janssen (Royalties to Genmab on net global sales) Non-small cell lung cancer* Advanced or metastatic gastric or esophageal cancer Janssen (Royalties to Genmab on Relapsed and refractory multiple myeloma*	Marketed By Preclinical 1 1/2 2 3 Janssen (Tiered royalties to Genmab on net global sales) AL Amyloidosis' Non-MM blood cancers Novartis (Royalties to Genmab on net global sales) Horizon Therapeutics (under sublicense from Roche, royalties to Genmab on net global sales) Janssen (Royalties to Genmab on net global sales) Non-small cell lung cancer' Advanced or metastatic gastric or esophageal cancer Janssen (Royalties to Genmab on Relapsed and refractory multiple myeloma'

^{*}See local prescribing information for all labeled safety and indication information

≥Phase 2 Clinical-stage Programs Incorporating Genmab's Innovation

Product	Technology	Discovered and/or Developed By	Disease Indications	ons Most Advanced Development Phase					
				Preclinical	1	1/2	2	3	Approved
Inclacumab	UltiMAb*	Global Blood Therapeutics	VOC in sickle cell disease						
Mim8	DuoBody	Novo Nordisk	Hemophilia A						
Talquetamab (JNJ-64407564)	DuoBody	Janssen	Relapsed or refractory MM						
Camidanlumab tesirine (ADCT-301)	UltiMAb	ADC Therapeutics	Relapsed /refractory Hodgkin lymphoma						
PRV-015 (AMG 714)	UltiMAb	Provention Bio	Celiac disease						
Lu AF82422	UltiMAb	Lundbeck	Multiple system atrophy						

*UltiMab® transgenic mouse technology licensed from Medarex, Inc., a wholly owned subsidiary of Bristol Myers Squibb VOC = vaso-occlusive crises



Tisotumab Vedotin in Cervical Cancer

Designed to Address a High Unmet Medical Need

Recurrent or metastatic cervical cancer

- Poor prognosis advanced / recurrent cervical cancer
 - RR standard therapies generally <15%
 - Median OS 6-8 months
- Data ORR & survival after progression on 1L bevacizumab + doublet chemotherapy are limited

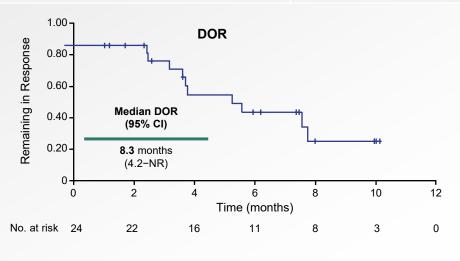
Conclusions*

(previously treated recurrent or metastatic cervical cancer)

- Compelling and durable antitumor activity with manageable and tolerable safety profile
- ORR 24%; CR: 7%
- Median DOR 8.3 mo
- Median PFS (4.2 mo) and OS (12.1 mo) encouraging

Clinically meaningful and durable responses observed*

	N=101
Confirmed ORR (95% CI), ^a %	24 (15.9-33.3)
CR, n (%)	7 (7)
PR, n (%)	17 (17)
SD, n (%)	49 (49)
PD, n (%)	24 (24)
Not evaluable, n (%)	4 (4)



Our Goal in Cervical Cancer: Establish Tivdak™ as the Clear **Choice in 2L+ Settings**



~50% PD-L1+

~50% PD-L1-

Pembro + Chemotherapy +/-**Bevacizumab* or Chemotherapy +/-**Bevacizumab

~50% PD-L1+

Chemotherapy +/- Bevacizumab*

2L

Pembro**, Other IO**, or Chemo



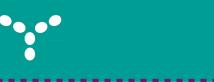
~50% PD-L1-



All Patient Types



Pembrolizumab or Chemotherapy



nation with chemo +/- bev in 1L for PD-L1 positive patients only in the US at this time, global

DARZALEX Approvals: US and EU

US Approvals

November 2015, Monotherapy (SIRIUS) November 2016, RRMM (CASTOR; POLLUX), D-Vd, D-Rd

June 2017, RRMM (EQUULEUS), D-Pd May 2018, FLMM NTE (ALCYONE), D-VMP

February 2019, Split dosing

June 2019, FLMM NTE (MAIA), D-Rd September 2019, FLMM TE (CASSIOPEIA), D-VTd May 2020,
DARZALEX FASPRO
(COLUMBA;
PLEIADES)
Subcutaneous

August 2020 RRMM (CANDOR), D-Kd

July 2021, SubQ D-Pd (APOLLO)

EU Approvals

April 2016, Monotherapy (SIRIUS)

February 2017, RRMM (CASTOR; POLLUX), D-Vd, D-Rd June 2018, FLMM NTE (ALCYONE), D-VMP December 2018,
Split dosing

November 2019, FLMM NTE (MAIA), D-Rd January 2020, FLMM TE (CASSIOPEIA), D-VTd

June 2020, Subcutaneous (COLUMBA; PLEIADES) June 2021, SubQ D-Pd (APOLLO)



Working to Transform the Future of Cancer Treatment

